

Automotive



Market leading automotive anti-vibration solutions



Objectives

Concerned with the lackluster performance of his supply chain, the CEO decided to seek an outside perspective to improve operations and drive financials back into "the black."

The confidence of the company's original equipment manufacturer customers was at an all-time low and he wanted to regain their trust by providing a higher standard of service.



Tools

- A new supply chain approach identified and corrected the causes for extra inbound and outbound freight that were both costly and time consuming
- Short interval control was used to monitor performance and avoid delays that led to excessive overtime, while process bottlenecks were removed to allow assets to be used at a higher capacity



Outcomes/ Deliverables

- The client achieved more than \$ 8m in benefits as a result of the widespread philosophical change in operations
- The amount of overtime was reduced by 65% and logistics costs dropped by 47% as a result
- The rate of machines running at full capacity jumped from 47% to 57%

Proudfoot